## Swarthmore College
### Information Technology Services

### Operating Budget

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>FTE Staff</th>
<th>Operating Budget</th>
<th>% of Campus</th>
<th>Per Student</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Total</td>
<td>Expenditures</td>
<td></td>
</tr>
<tr>
<td>1984-85</td>
<td>11.5</td>
<td>511,000</td>
<td>Available</td>
<td>383.3</td>
</tr>
<tr>
<td>1985-86</td>
<td>11.6</td>
<td>538,200</td>
<td>1.3%</td>
<td>413.4</td>
</tr>
<tr>
<td>1986-87</td>
<td>11.6</td>
<td>557,161</td>
<td>1.3%</td>
<td>425.3</td>
</tr>
<tr>
<td>1987-88</td>
<td>11.8</td>
<td>622,941</td>
<td>1.4%</td>
<td>462.8</td>
</tr>
<tr>
<td>1988-89</td>
<td>11.2</td>
<td>722,595</td>
<td>1.5%</td>
<td>572.1</td>
</tr>
<tr>
<td>1989-90</td>
<td>13.2</td>
<td>722,926</td>
<td>1.7%</td>
<td>628.0</td>
</tr>
<tr>
<td>1990-91</td>
<td>19.4</td>
<td>872,926</td>
<td>Available</td>
<td>700.3</td>
</tr>
<tr>
<td>1991-92</td>
<td>19.4</td>
<td>977,030</td>
<td>1.6%</td>
<td>691.0</td>
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<tr>
<td>1992-93</td>
<td>19.4</td>
<td>1,118,431</td>
<td>1.9%</td>
<td>756.7</td>
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<tr>
<td>1993-94</td>
<td>21.4</td>
<td>1,116,286</td>
<td>1.8%</td>
<td>780.1</td>
</tr>
<tr>
<td>1994-95</td>
<td>22.4</td>
<td>1,148,144</td>
<td>1.8%</td>
<td>796.8</td>
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<tr>
<td>1995-96</td>
<td>23.4</td>
<td>1,217,033</td>
<td>1.7%</td>
<td>840.5</td>
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<td>1996-97</td>
<td>23.4</td>
<td>1,281,249</td>
<td>1.7%</td>
<td>902.9</td>
</tr>
<tr>
<td>1997-98</td>
<td>24.4</td>
<td>1,364,219</td>
<td>1.7%</td>
<td>942.1</td>
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<td>1998-99</td>
<td>24.4</td>
<td>1,412,819</td>
<td>1.7%</td>
<td>959.8</td>
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<tr>
<td>1999-00</td>
<td>24.8</td>
<td>1,433,816</td>
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<td>970.8</td>
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<tr>
<td>2000-01</td>
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<td>1,507,138</td>
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<tr>
<td>2001-02</td>
<td>26.8</td>
<td>1,591,296</td>
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<td>1089.2</td>
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<tr>
<td>2002-03</td>
<td>26.8</td>
<td>1,720,293</td>
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<td>1168.7</td>
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<tr>
<td>2003-04</td>
<td>26.8</td>
<td>1,737,413</td>
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<td>1173.9</td>
</tr>
<tr>
<td>2004-05</td>
<td>27.8</td>
<td>1,737,903</td>
<td>1.5%</td>
<td>1176.6</td>
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<tr>
<td>2005-06</td>
<td>30.2</td>
<td>1,623,281</td>
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<tr>
<td>2006-07</td>
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<td>1,677,763</td>
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<td>1111.8</td>
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<tr>
<td>2007-08</td>
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<td>1,743,565</td>
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<tr>
<td>2008-09</td>
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<td>1,785,924</td>
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</tr>
<tr>
<td>2009-10</td>
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<td>1,813,495</td>
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<td>1190.0</td>
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<td>2010-11</td>
<td>33.6</td>
<td>1,817,541</td>
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<td>1187.9</td>
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<td>2011-12</td>
<td>33.6</td>
<td>1,994,438</td>
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<td>2012-13</td>
<td>36.0</td>
<td>2,149,499</td>
<td>1.4%</td>
<td>1329.3</td>
</tr>
</tbody>
</table>

**NOTES:**
- The "Per Student" ratio is based on degree-seeking Fall Headcount Enrollments.
- Campus expenditures prior to 1996-97 were based on all expenditures and transfers minus student financial aid, while from 1996-97 the totals are based on the campus operating budget. (See table "Operating Budget Results").
- Beginning in 1995-96, the "Per Student" ratio includes study abroad students.
- Beginning in 2002-03, Media Services was moved to Information Technology.

**SOURCE:** Information Technology Services.