# **Swarthmore College**

Consolidated Financial Statements June 30, 2019 and 2018

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# June 30, 2019 and 2018

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## **Report of Independent Auditors**

To the Board of Managers of Swarthmore College

We have audited the accompanying consolidated financial statements of Swarthmore College and its subsidiaries, which comprise the consolidated statements of financial position as of June 30, 2019 and 2018, and the related consolidated statements of activities and of cash flows for the years then ended.

## Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express an opinion on the consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to Swarthmore College's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Swarthmore College's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Swarthmore College and its subsidiaries as of June 30, 2019 and 2018, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

September 23, 2019

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# STATEMENTS OF FINANCIAL POSITION

As of June 30, 2019 and 2018 (in thousands)

| ASSETS  | <br>2019        | <br>2018        |
|---|-----------------|-----------------|
| Cash and cash equivalents                                 | \$<br>25,352    | \$<br>34,490    |
| Accounts receivable, net                                  | 1,821           | 1,563           |
| Prepaid expenses and inventories                          | 2,666           | 2,189           |
| Short term investments                                    | 15,630          | 15,288          |
| Contributions receivable                                  | 15,010          | 18,184          |
| Student loans receivable, net                             | 229             | 333             |
| Employee mortgages receivable                             | 9,694           | 11,345          |
| Assets restricted to investment in property and equipment | 61,816          | 1,868           |
| Property and equipment, net                               | 443,976         | 378,263         |
| Investments, at fair value                                |                 |                 |
| Endowment   | 2,131,553       | 2,115,768       |
| Life income and annuity                                   | 39,641          | 41,003          |
| Other   | 37,661          | 22,929          |
| Total assets  | \$<br>2,785,049 | \$<br>2,643,223 |
| LIABILITIES   |                 |                 |
| Accrued compensation                                      | \$<br>6,940     | \$<br>6,611     |
| Payables and other accruals                               | 23,052          | 17,359          |
| Student deposits  | 1,395           | 1,068           |
| Deferred payments and other liabilities                   | 38,047          | 36,504          |
| Refundable government loan funds                          | 105             | 105             |
| Bonds payable, net  | 331,245         | <br>261,681     |
| Total liabilities   | 400,784         | 323,328         |
| NET ASSETS  |                 |                 |
| Without donor restrictions                                | 1,028,961       | 1,002,568       |
| With donor restrictions                                   | 1,355,304       | <br>1,317,327   |
| Total net assets  | 2,384,265       | 2,319,895       |
| Total liabilities and net assets                          | \$<br>2,785,049 | \$<br>2,643,223 |

# CONSOLIDATED STATEMENT OF ACTIVITIES

for the year ended June 30, 2019 (in thousands)

|   | Without Donor Restrictions | With Donor<br>Restrictions | <b>Total 2019</b> |
|---|----------------------------|----------------------------|-------------------|
| Operating revenues and other additions              |                            |                            |                   |
| Net student tuition, fees, room and board           | \$ 65,141                  | \$ -                       | \$ 65,141         |
| Endowment spending distribution                     | 91,555                     | 3,694                      | 95,249            |
| Other investment income                             | 1,283                      | -                          | 1,283             |
| Private gifts and grants                            | 6,602                      | 2,534                      | 9,136             |
| Government grants                                   | 1,809                      | -                          | 1,809             |
| Auxiliary activities and other income               | 10,171                     | 451                        | 10,622            |
| Transfers among net asset classes                   | 1,002                      | (1,002)                    | -                 |
| Net assets released from restrictions               | 5,377                      | (5,377)                    |                   |
| Total operating revenues and other additions        | 182,940                    | 300                        | 183,240           |
| Operating expenses:                                 |                            |                            |                   |
| Salaries and wages                                  | 76,065                     | -                          | 76,065            |
| Employee benefits                                   | 24,388                     | -                          | 24,388            |
| Operating expenses                                  | 57,389                     | -                          | 57,389            |
| Depreciation  | 13,035                     | -                          | 13,035            |
| Interest expense                                    | 8,156                      |                            | 8,156             |
| Total operating expenses                            | 179,033                    |                            | 179,033           |
| Increase in net assets from operating activities    | 3,907                      | 300                        | 4,207             |
| Nonoperating activities:                            |                            |                            |                   |
| Net realized and unrealized gain (loss) on          |                            |                            |                   |
| investments, net of endowment spending              | 10,385                     | 40,879                     | 51,264            |
| Gifts and grants                                    | 2,439                      | 3,322                      | 5,761             |
| Change in present value of life income funds        | (261)                      | 686                        | 425               |
| Maturities of annuity and life income funds         | 2,006                      | (2,006)                    | -                 |
| Change in other post retirement benefits            | (568)                      | -                          | (568)             |
| Other   | 2,471                      | 810                        | 3,281             |
| Transfers among net asset classes                   | 3,155                      | (3,155)                    | -                 |
| Net assets released from restrictions               | 2,859                      | (2,859)                    | _                 |
| Increase in net assets from nonoperating activities | 22,486                     | 37,677                     | 60,163            |
| Net increase in net assets for the year             | 26,393                     | 37,977                     | 64,370            |
| Net Assets, June 30, 2018                           | 1,002,568                  | 1,317,327                  | 2,319,895         |
| Net Assets, June 30, 2019                           | \$ 1,028,961               | \$ 1,355,304               | \$ 2,384,265      |

# CONSOLIDATED STATEMENT OF ACTIVITIES

for the year ended June 30, 2018 (in thousands)

|   | Without Donor<br>Restrictions | With Donor<br>Restrictions | <b>Total 2018</b> |
|---|-------------------------------|----------------------------|-------------------|
| Operating revenues and other additions              |                               |                            |                   |
| Net student tuition, fees, room and board           | \$ 63,819                     | \$ -                       | \$ 63,819         |
| Endowment spending distribution                     | 78,503                        | 3,390                      | 81,893            |
| Other investment income                             | 1,299                         | -                          | 1,299             |
| Private gifts and grants                            | 12,158                        | 4,190                      | 16,348            |
| Government grants                                   | 2,096                         | -                          | 2,096             |
| Auxiliary activities and other income               | 10,166                        | 437                        | 10,603            |
| Transfers among net asset classes                   | 1,561                         | (1,561)                    | -                 |
| Net assets released from restrictions               | 4,996                         | (4,996)                    |                   |
| Total operating revenue and other additions         | 174,598                       | 1,460                      | 176,058           |
| Operating expenses:                                 |                               |                            |                   |
| Salaries and wages                                  | 73,709                        | -                          | 73,709            |
| Employee benefits                                   | 22,846                        | -                          | 22,846            |
| Operating expenses                                  | 52,916                        | -                          | 52,916            |
| Depreciation  | 12,501                        | -                          | 12,501            |
| Interest expense                                    | 7,755                         |                            | 7,755             |
| Total operating expenses                            | 169,727                       |                            | 169,727           |
| Increase in net assets from operating activities    | 4,871                         | 1,460                      | 6,331             |
| Nonoperating activities:                            |                               |                            |                   |
| Net realized and unrealized gain (loss) on          |                               |                            |                   |
| investments, net of endowment spending              | 57,470                        | 99,859                     | 157,329           |
| Gifts and grants                                    | 10,474                        | 8,180                      | 18,654            |
| Change in present value of life income funds        | -                             | 10                         | 10                |
| Maturities of annuity and life income funds         | 812                           | (812)                      | -                 |
| Change in other post retirement benefits            | 2,287                         | -                          | 2,287             |
| Other   | 901                           | 776                        | 1,677             |
| Transfers among net asset classes                   | (877)                         | 877                        | -                 |
| Net assets released from restrictions               | 9,972                         | (9,972)                    |                   |
| Increase in net assets from nonoperating activities | 81,039                        | 98,918                     | 179,957           |
| Net increase in net assets for the year             | 85,910                        | 100,378                    | 186,288           |
| Net Assets, June 30, 2017                           | 916,658                       | 1,216,949                  | 2,133,607         |
| Net Assets, June 30, 2018                           | \$ 1,002,568                  | \$ 1,317,327               | \$ 2,319,895      |

# STATEMENTS OF CASH FLOWS

for the years ended June 30, 2019 and 2018 (in thousands)

| Cash flows from operating activities         Change in net assets       \$ 64,370       \$ 186,288         Adjustments to reconcile change in net assets to net cash used by operating activities       \$ 13,035       \$ 12,501         Depreciation       \$ 13,035       \$ 12,501         Asset impairment       \$ 626       \$ 584         Amortization of bond premium       \$ (3,282)       \$ (2,981)         Donor restricted gifts       \$ (4,709)       \$ (9,615)         Receipt of contributed securities       \$ (5,400)       \$ (4,533)         Proceeds of contributed securities       \$ 2,173       \$ 1,121         Net unrealized and realized loss (gains) on investments       \$ (145,755)       \$ (239,749)         Gain on sale of property       \$ (191)       \$ (31)         Change in student loan reserve       \$ 6       3 |   |    | 2019      |    | 2018      |
|--|---|----|-----------|----|-----------|
| Change in net assets       \$ 64,370       \$ 186,288         Adjustments to reconcile change in net assets to net cash used by operating activities   | Cash flows from operating activities                                |    |           |    |           |
| Adjustments to reconcile change in net assets to net cash used by operating activities  Depreciation 13,035 12,501 Asset impairment 626 584  Amortization of bond premium (3,282) (2,981) Donor restricted gifts (4,709) (9,615) Receipt of contributed securities (5,400) (4,533) Proceeds of contributed securities 2,173 1,121 Net unrealized and realized loss (gains) on investments (145,755) (239,749) Gain on sale of property - (191) Change in student loan reserve 6 3  |   | \$ | 64.370    | \$ | 186 288   |
| used by operating activities       13,035       12,501         Depreciation       13,035       12,501         Asset impairment       626       584         Amortization of bond premium       (3,282)       (2,981)         Donor restricted gifts       (4,709)       (9,615)         Receipt of contributed securities       (5,400)       (4,533)         Proceeds of contributed securities       2,173       1,121         Net unrealized and realized loss (gains) on investments       (145,755)       (239,749)         Gain on sale of property       -       (191)         Change in student loan reserve       6       3  | · ·   | Ψ  | 01,570    | Ψ  | 100,200   |
| Depreciation       13,035       12,501         Asset impairment       626       584         Amortization of bond premium       (3,282)       (2,981)         Donor restricted gifts       (4,709)       (9,615)         Receipt of contributed securities       (5,400)       (4,533)         Proceeds of contributed securities       2,173       1,121         Net unrealized and realized loss (gains) on investments       (145,755)       (239,749)         Gain on sale of property       -       (191)         Change in student loan reserve       6       3   | · · · · · · · · · · · · · · · · · · ·                               |    |           |    |           |
| Asset impairment 626 584  Amortization of bond premium (3,282) (2,981)  Donor restricted gifts (4,709) (9,615)  Receipt of contributed securities (5,400) (4,533)  Proceeds of contributed securities 2,173 1,121  Net unrealized and realized loss (gains) on investments (145,755) (239,749)  Gain on sale of property - (191)  Change in student loan reserve 6 3   |   |    | 13.035    |    | 12,501    |
| Amortization of bond premium(3,282)(2,981)Donor restricted gifts(4,709)(9,615)Receipt of contributed securities(5,400)(4,533)Proceeds of contributed securities2,1731,121Net unrealized and realized loss (gains) on investments(145,755)(239,749)Gain on sale of property-(191)Change in student loan reserve63   | •   |    |           |    | ,         |
| Donor restricted gifts(4,709)(9,615)Receipt of contributed securities(5,400)(4,533)Proceeds of contributed securities2,1731,121Net unrealized and realized loss (gains) on investments(145,755)(239,749)Gain on sale of property-(191)Change in student loan reserve63   |   |    |           |    |           |
| Receipt of contributed securities(5,400)(4,533)Proceeds of contributed securities2,1731,121Net unrealized and realized loss (gains) on investments(145,755)(239,749)Gain on sale of property-(191)Change in student loan reserve63   |   |    |           |    |           |
| Proceeds of contributed securities 2,173 1,121  Net unrealized and realized loss (gains) on investments (145,755) (239,749)  Gain on sale of property - (191)  Change in student loan reserve 6 3  | Č   |    |           |    |           |
| Net unrealized and realized loss (gains) on investments  Gain on sale of property  Change in student loan reserve  (145,755)  (239,749)  (191)   | -   |    |           |    |           |
| Gain on sale of property  Change in student loan reserve  - (191) 6 3  | Net unrealized and realized loss (gains) on investments             |    |           |    |           |
| Change in student loan reserve 6 3   | 1 <del>5</del>  |    | -         |    |           |
| · ·  |   |    | 6         |    | ` ′       |
| Return of federal loan funds - (/1)  | Return of federal loan funds  |    | -         |    | (71)      |
| Changes in operating assets and liabilities  | Changes in operating assets and liabilities                         |    |           |    | ,         |
| Change in accounts receivable, contributions receivable,   |   |    |           |    |           |
| prepaid expenses and inventories 2,439 490   | prepaid expenses and inventories                                    |    | 2,439     |    | 490       |
| Change in deferred payments and other liabilities 1,497 (12,026)   | Change in deferred payments and other liabilities                   |    | 1,497     |    | (12,026)  |
| Change in student deposits, payables and accruals (871) (7,299)  | Change in student deposits, payables and accruals                   |    | (871)     |    | (7,299)   |
| Net cash used by operating activities (75,871) (75,478)  | Net cash used by operating activities                               |    | (75,871)  |    | (75,478)  |
| Cash flows from investing activities   | Cash flows from investing activities                                |    |           |    |           |
| Purchase of property and equipment (72,152) (45,180)   | Purchase of property and equipment                                  |    | (72,152)  |    | (45,180)  |
| Proceeds from sale of property - 235   | Proceeds from sale of property                                      |    | -         |    | 235       |
| Proceeds from sale of investments 1,037,856 895,561  | Proceeds from sale of investments                                   |    | 1,037,856 |    | 895,561   |
| Purchase of investments (921,553) (817,845)  | Purchase of investments   |    | (921,553) |    | (817,845) |
| Student loans and employee mortgages advanced (490) (868)  | Student loans and employee mortgages advanced                       |    | (490)     |    | (868)     |
| Payments on students loans and employee mortgages 2,237 1,358  | Payments on students loans and employee mortgages                   |    | 2,237     |    | 1,358     |
| Net cash provided by investing activities 45,898 33,261  | Net cash provided by investing activities                           |    | 45,898    |    | 33,261    |
| Cash flows from financing activities   | Cash flows from financing activities                                |    |           |    |           |
| Donor restricted gifts 4,709 9,615   | Donor restricted gifts  |    | 4,709     |    | 9,615     |
| Proceeds from contributed securities designated for purchase   | Proceeds from contributed securities designated for purchase        |    |           |    |           |
| of property and equipment and long-term investment 3,227 3,412   | of property and equipment and long-term investment                  |    | 3,227     |    | 3,412     |
| Change in assets restricted to investment in property and equipment (59,948) 45,313  | Change in assets restricted to investment in property and equipment |    | (59,948)  |    | 45,313    |
| Proceeds from bonds and notes payable 109,942 -  | Proceeds from bonds and notes payable                               |    | 109,942   |    | -         |
| Payments on bonds and notes payable (37,095) (10,065)  | Payments on bonds and notes payable                                 |    | (37,095)  |    | (10,065)  |
| Net cash provided by financing activities 20,835 48,275  | Net cash provided by financing activities                           |    | 20,835    |    | 48,275    |
| Change in cash and cash equivalents (9,138) 6,058  | Change in cash and cash equivalents                                 |    | (9,138)   |    | 6,058     |
| Cash and cash equivalents, beginning of year 34,490 28,432   | Cash and cash equivalents, beginning of year                        |    | 34,490    | ,  | 28,432    |
| Cash and cash equivalents, end of year <u>\$ 25,352</u> <u>\$ 34,490</u>   | Cash and cash equivalents, end of year                              | \$ | 25,352    | \$ | 34,490    |
| Cash paid for interest, net of amounts capitalized \$ 10,442 \$ 9,679  | Cash paid for interest, net of amounts capitalized                  | \$ | 10,442    | \$ | 9,679     |
| Non-cash capital expenditures in accounts payable 7,221 7,068  | *   |    |           |    |           |

See accompanying notes to consolidated financial statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2019 and 2018 (dollars in thousands)

# 1. Summary of Significant Accounting and Reporting Policies

## **Reporting Entity**

Swarthmore College (the College) is a private, not-for-profit college of liberal arts and engineering located in Swarthmore, Pennsylvania. The College was incorporated in 1864 and founded by the Society of Friends. A Board of Managers governs the College. The College information presented in the consolidated financial statements comprises all the accounts of the College, including its institutes, centers and programs. Intercompany balances and transactions between the College and its subsidiaries have been eliminated in consolidation.

The consolidated financial statements of Swarthmore College include a wholly-owned, for-profit company, Marjay Productions, Inc., which was a bequest from a donor. The purposes of Marjay Productions, Inc. are to hold copyrights of the donor's works and to receive royalties. Its financial operations are immaterial to Swarthmore College as a whole.

The consolidated financial statements of Swarthmore College also include a wholly-owned, for-profit, sole member Pennsylvania Limited Liability Corporation named Parrish LLC. The purpose of Parrish LLC is to operate an inn and restaurant facility in the Borough of Swarthmore, PA. Its financial operations are immaterial to Swarthmore College as a whole.

#### **Basis of Presentation**

The College's consolidated financial statements have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America and reporting practices of not-for-profit entities. The statements have been prepared with the adopted principles of the Accounting Standards Codification (ASC) 958, Not-for-Profit Entities, which requires classification of net assets into two categories according to donor-imposed restrictions. The principles require that assets, revenues, gains, expenses and losses be classified as either net assets without donor imposed restrictions or net assets with donor imposed restrictions.

#### Net assets without donor restriction

This classification includes all revenues, gains, expenses and losses not restricted by donors. All operating expenses are reported as decreases in net assets without donor restriction since the use of restricted contributions require the release of the restriction. Periodically donor restrictions related to net assets may be clarified or changed; such changes are reflected as fund transfers in the period in which they are identified.

# Net assets with donor restrictions

This classification of net assets are subject to donor-imposed restrictions that are either maintained in perpetuity or that will be met either by actions of the College or by the passage of time. Generally, a donor imposed restriction is a stipulation that specifies the use of a contributed assets only for specific purposes. Some donor-imposed restrictions are temporary in nature, including gifts for capital projects or buildings not yet placed in service; annuity and life income gifts and pledges. Other donor-imposed restrictions are perpetual or permanent in nature, such as donor-restricted endowment funds.

#### **Investment gains and losses**

The investment gains and losses are reported as increases or decreases without donor restrictions unless their use is restricted by explicit donor stipulation. Appropriation by the College Board of Managers is a requirement for the use of investment income and gains for operations.

# **Operating activities**

Operating Results in the consolidated statement of activities reflect all transactions increasing or decreasing net assets without donor restrictions except those items associated with long-term investment, capital gifts, non-periodic changes in postretirement benefit obligations, losses on extinguishment of debt, and other nonrecurring transactions.

#### Use of estimates

The preparation of the consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting periods. Significant estimates include the valuation of alternative investments, allowance for doubtful accounts and accrued employee benefits. Actual results could differ from those estimates.

# **Cash Equivalents**

Cash equivalents are readily convertible to cash and have an original maturity date of three months or less from the date purchased. Pooled endowment fund cash and cash equivalents that are held for investment purposes are classified as investments (see Note 3).

#### **Short Term Investments**

Short term investments are certificates of deposits with an FDIC insured banking institution that have a maturity date of greater than three months from June 30, 2019 and 2018.

# Reclassifications

Certain amounts in the 2018 financial disclosures have been reclassified to conform to the 2019 presentation.

## **New Accounting Pronouncements Adopted**

In August 2016, the FASB issued a standard (ASU 2016-14) on Presentation of Financial Statements for Not-for-Profit Entities. This standard revised the not-for-profit financial reporting model. The existing three-categories of net assets (i.e., unrestricted, temporarily restricted, and permanently restricted) were required to be replaced with a model of two categories: net assets without donor imposed restrictions and net assets with donor imposed restrictions, among other requirements. The guidance also enhances disclosures about the composition of net assets, liquidity and expenses by both natural and functional classification.

The College adopted this standard for the Fiscal Year 2019 and applied the changes retrospectively. Additionally, in 2018 the College changed the presentation of expenses in the Consolidated Statement of Activities from a functional to a natural expense classification for comparability with peers and industry practice. The functional categories were changed to better reflect how the College manages its budgets and operations. These changes have been retroactively applied to the 2018 Consolidated Statement of Activities. The College will continue to present the functional expenses within the financial statements (see Note 10) alongside the natural expense classification. There is no impact on net assets or total expenses from these changes.

As a result of the adoption of ASU 2016-14, the College updated the presentation to reclassify net assets and certain prior year amounts were reclassified to conform to the updated presentation.

Net assets as of June 30, 2018 were reclassified as follows:

|   | ASU 2016-14 Classifications |              |    |                      |    |                                   |  |  |  |  |  |
|---|-----------------------------|--------------|----|----------------------|----|-----------------------------------|--|--|--|--|--|
|   | Wi                          | thout Donor  | V  | Vith Donor           | 7  | Fotal 2018                        |  |  |  |  |  |
| <b>Net Asset Classification</b>   |                             | Restrictions | R  | Restrictions         | I  | Net Assets                        |  |  |  |  |  |
| As previously presented: Unrestricted Temporarily restricted Permanently restricted | \$                          | 1,002,568    | \$ | 1,093,198<br>224,129 | \$ | 1,002,568<br>1,093,198<br>224,129 |  |  |  |  |  |
| Total net assets  | \$                          | 1,002,568    | \$ | 1,317,327            | \$ | 2,319,895                         |  |  |  |  |  |

In June 2018, the FASB issued an amendment to the *Topic 958 – Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. This standard provides specific guidance on accounting for contributions in order to evaluate whether transactions should be accounted for as contributions (nonreciprocal) or as exchange (reciprocal) transactions and whether a contribution is conditional. The College elected to recognize a restricted contribution directly into net assets without donor restrictions when the restriction is met in the same period the revenue is recognized. This standard is for applicable for fiscal years beginning after June 15, 2018. The College adopted this new standard on a modified prospective basis for the Fiscal Year 2019. It did not have a material impact on the private gift and grants recognized in the Consolidated Statement of Activities.

In May 2014, the FASB issued a standard *Topic* 606 – *Revenue from Contracts with Customers*. This standard is a comprehensive accounting model for revenue arising from contracts with customers that supersedes most current revenue recognition guidance. Within the revenue model, revenue is recognized when a customer obtains control of a good or service. A customer obtains control when it has the ability to direct the use of and obtain the benefits from the good or service. This standard is for fiscal years beginning after December 15, 2017. The College adopted the provisions of this standard as of July 1, 2018 and there was no material impact to the financial statements as a result of adoption. We have in accordance with the standard adjusted the presentation of tuition revenue to be net of discounts to students in the form of financial aid. Following the adoption of the standard, we continue to recognize revenue from students as services are provided which corresponds to the related academic term.

## Accounting Pronouncements not yet adopted

In February 2016, the FASB issued a standard *Topic 842 – Leases*. This standard requires lessees to recognize assets and liabilities for the rights and obligations created by leases with terms in excess of 12 months. The recognition, measurement and presentation arising from a lease will primarily depend on classification as a financing or operating lease. The standard is effective for fiscal years beginning after December 15, 2018. The College will adopt this standard for the Fiscal Year 2020 and we expect adoption of this standard will not result in a material increase in lease-related assets and liabilities on our Consolidated Statement of Financial Position, Statements of Activities or Cash Flows.

In November 2016, the FASB issued an amendment to the *Topic 230 – Statement of Cash Flows* related to Restricted Cash. This standard provides specific guidance on the treatment of restricted cash on the Statement of Cash Flows. This standard is for fiscal years beginning after December 15, 2018. The College will adopt this standard for the Fiscal Year 2020 and is in process of evaluating the impact of the adoption of the standard to its consolidated financial statements.

In August 2018, the FASB issued an amendment to the *Topic 715-20 Changes to the Disclosure Requirements for Defined Benefit Plans*. This accounting standard update changes the disclosure requirements for defined benefit and other postretirement plans. This standard is for fiscal years beginning after December 15, 2021. The College will adopt this standard for the Fiscal Year 2022 and is in process of evaluating the impact of the adoption of the standard to its consolidated financial statements.

#### **Investments**

Refer to the Investments Footnote 3 for the accounting and reporting policy for investments.

## **Property and Equipment**

Property and equipment is stated at cost less accumulated depreciation. Expenditures for new construction, major renovations and equipment are capitalized. Depreciation is computed using the straight-line method over the estimated useful lives of building (60 years), building improvements (25 years), land improvements (15 years) and equipment (5 years). Construction in progress is depreciated over the useful life of the respective assets once the asset is put into service. Operating expenses associated with the operation and maintenance of plant assets, as well as interest and depreciation expense, are allocated on the basis of square footage utilized by the functional classification of expense.

Works of art, historical treasures and similar assets are recognized at their estimated fair value at the time of gift based upon appraisals or similar valuations. All material items, whether contributed or purchased, have been capitalized. Works of art, historical treasures and similar assets are not subject to depreciation.

Long-lived assets to be held and used are reviewed for impairment whenever events or changes in circumstances indicate that the related carrying amount may not be recoverable. Two academic buildings scheduled for demolition due to construction of a new academic building had accelerated depreciation recognized as an impairment of \$626 and \$584 for the years ended June 30, 2019 and 2018.

#### Assets restricted to investment in property and equipment

Assets restricted to investment in property and equipment consist primarily of proceeds of tax-exempt bonds issued for the benefit of the College and limited by terms of the indentures to use for qualified capital projects. These assets consist of cash and cash equivalents and short-term investments, recorded at cost, which approximates fair value. Contributions restricted for the acquisition of property and equipment are also reported as assets restricted to investment in property and equipment until the contribution is utilized for their intended purpose.

## **Tuition, fees and scholarships**

Revenue from student tuition and fees are recognized into revenue in the fiscal year for which educational services are provided. Tuition discounts in the form of scholarships and financial aid grants are reported as a reduction of revenues. Room and board revenue is recognized over the period it is earned as housing services and food services are provided. The College applies institutional aid as a discount to qualified tuition and fees. Student scholarships that are in excess of tuition and fees is applied as a discount to room and board revenue.

For 2019 and 2018 the student tuition, fees, room and board net of institutional aid was as follows.

|   | <br>2019     | <br>2018     |
|---|--------------|--------------|
| Student tuition and fees                  | \$<br>86,579 | \$<br>83,217 |
| Room and board                            | 22,716       | 22,155       |
| Less student aid                          | <br>(44,154) | <br>(41,554) |
| Net student tuition, fees, room and board | \$<br>65,141 | \$<br>63,818 |

# **Contributions**

Contributions of cash and other assets, including unconditional promises to give, are recognized as revenues in the period received. Contributions with donor-imposed restrictions that are not met in the same year as received or earned are reported as net assets with donor restrictions and are reclassified to net assets without donor restrictions when the donor stipulated restrictions are met or purpose restrictions are satisfied. Contributions of assets other than cash are reported at their estimated fair value. Conditional promises to give are not recognized until the conditions are substantially met. Donated assets are recorded at estimated fair value at the date of the gift.

Contributions receivable are unconditional promises, recorded at present value net of any allowance for uncollectible contributions. The present value of pledges are determined using the applicable market rate in the period contributions are recognized, which ranges from 0.95% to 2.17%.

Conditional contributions including bequest intensions are not recognized as assets and if received, will be recorded as revenue in the period the condition is met. The College has federal awards which are considered conditional grants. Conditional grants from federal sponsored projects amounted to \$1,610 as of June 30, 2019.

## **Compensated Absences**

Accrued compensation includes vacation time earned by hourly and staff employees, but not yet taken as of fiscal year-end. A staff employee is entitled to receive pay in lieu of vacation upon termination. Employees may accrue a maximum of 240 hours of vacation. Accrued vacation payable amounted to \$3,122 and \$2,938 as of June 30, 2019 and 2018, respectively.

## **College Housing Programs**

For employees who meet certain eligibility requirements, the College has rental, mortgage and financing assistance programs. The goal of the programs is to attract and retain excellent faculty and staff. Beginning on January 1, 2018, the College's Mortgage Loan program was replaced with a forgivable subordinated loan program, the Home Purchase Assistance Program. The College will continue to service the former program's existing College-issued mortgages. These loans and mortgages are collateralized by deeds of trust on properties in the Philadelphia region. Management evaluates current economic conditions and collection history to determine if an allowance is necessary. Currently, there are no associated allowances for the receivables held under either program.

The former College Mortgage Loan program provided 20, 25, 30 or 40 year monthly amortizing first mortgages for homes within a specified distance to campus for faculty, instructional staff and other staff members who meet certain eligibility requirements. Mortgages are to be paid off within 360 days of the termination of employment for any reason (death, retirement or severance). The interest rate on such mortgage loans is reviewed and updated on a quarterly basis.

The College Home Purchase Assistance program is a 10 year forgivable, subordinate loan of up to 10% of the appraised value (subject to a cap) for homes that are considered a primary residence within a specified distance to campus for faculty, instructional staff and other staff members who meet certain eligibility requirements. Subordinate loans are to be paid off in full within 360 days of the termination of employment for any reason (death, retirement or severance). There is no interest charged on the loan.

The College owns a number of houses and apartments which are rented to faculty, instructional staff and other staff members who meet certain eligibility requirements in the Borough of Swarthmore and surrounding campus communities.

# **Subsequent Events**

The College evaluated the period from June 30, 2019, the date of the financial statements, through September 23, 2019, the date of the issuance of the financial statements. The College had no reportable subsequent events between June 30, 2019 and September 23, 2019.

#### 2. Contributions Receivable

Contributions receivable at June 30, 2019 and 2018 were as follows:

|                                      | 2019 |        |    | 2018   |  |
|--------------------------------------|------|--------|----|--------|--|
| Due in:                              |      |        |    |        |  |
| Less than one year                   | \$   | 7,712  | \$ | 8,379  |  |
| One to five years                    |      | 5,691  |    | 9,498  |  |
| More than five years                 |      | 2,308  |    | 1,289  |  |
|                                      |      | 15,711 |    | 19,166 |  |
| Unamortized discount                 |      | (397)  |    | (651)  |  |
| Allowance for doubtful contributions |      | (304)  |    | (331)  |  |
|                                      | \$   | 15,010 | \$ | 18,184 |  |

#### 3. Investments

The College reports all investments at fair value. The fair value of marketable equity and fixed income securities (which include both domestic and foreign issues) is generally based upon a combination of published market prices at the close of business on the last day of the fiscal year and exchange rates. The fair value of investments for which published market prices are not available is based upon estimated values using discounted cash flow analysis or other industry standard methodologies.

The fair value of limited partnerships in private equity and real estate and other similar nonmarketable investment vehicles is carried at the net asset value ("NAV") or capital account balance at the measurement date as determined by the investment managers or the most current NAV or capital account balance adjusted for subsequent cash flows. The NAV of such investments is generally estimated by external investment managers, including general partners. Although certain investments may be sold in secondary market transactions, the secondary market is not active and therefore it is reasonably possible that if the College were to sell its interest in a fund in the secondary market, the transaction could be materially different than the reported fair value. The College performs additional due diligence and reviews these for reasonableness. The College has assessed factors including, but

not limited to, managers' audited financial statements, price transparency, valuation policies, redemption conditions and restrictions.

Endowment investments include the College's permanent, term, and quasi-endowment funds. Although quasi-endowment funds have been established by the Board of Managers for the similar purposes as endowment funds, any portion of quasi-endowment funds may be expended upon approval by the Board of Managers.

Annuity, unitrust and life income funds periodically pay either the income earned or a fixed percentage of the assets to designated beneficiaries and terminate at a designated time, usually upon the death of the last designated income beneficiary. The College's remainder interest is then available for use by the College as designated by either the donor or the Board of Managers. The actuarial liability for the charitable gift annuities as of June 30, 2019 and 2018 is based on the present value of future payments discounted at rates that vary by participant from 1.2% to 11.6% based upon the 2012 IAR Mortality Table. The actuarial liability for the unitrusts as of June 30, 2019 and 2018 is based on the present value of future payments discounted at rates that vary by trust from 5% to 9% of the Annuity 2000 Mortality Table. The fair value of life income assets, invested in Level 1 equity or debt securities, are measured at fair value on a recurring basis at quoted market prices.

The endowment objective established by the Board of Managers is to provide a sustainable level of distribution in support of the College's annual operating budget while preserving the real purchasing power of the endowment before gifts. The endowment provides significant support of the College's operations; therefore, endowment policies seek to achieve stability and sustained growth in this support. The Board of Managers sets the level of distribution of endowment return annually.

The College has a unitization system for the management of endowments. All endowments are invested in a single pool of investment assets. Each separate endowment owns units in the investment pool, and the College determines the fair value of a unit on a quarterly basis. Gifts to an endowment fund create new units at the unit value in effect at the time of the gift. Changes in the unit value reflect changes in the fair value of endowment assets. Such changes arise from investment income, gains and losses and from the annual distribution to support each endowment's intended purpose. The Board of Managers sets the approved distribution annually, with a spending rate policy minimum of 3.5% and a maximum of 5.0%. The College follows endowment spending guidelines for its unitized investments, including quasi-endowment that provides for regular increases in spending while preserving the long-term purchasing power of the endowment. Earnings available for spending are shown in operating revenue, and the balance of realized and unrealized gains or loss is shown as non-operating revenue.

The following table shows the endowment distribution for the year and unit value for the investment pool at June 30, 2019 and 2018 respectively:

|               | Number<br>of Units | <br>Fair<br>Value | Income<br>stribution |
|---------------|--------------------|-------------------|----------------------|
| June 30, 2019 | 2,499,266          | \$<br>855.00      | \$<br>39.04          |
| June 30, 2018 | 2,516,091          | \$<br>849.01      | \$<br>33.50          |

The fair value of assets associated with individual donor-restricted endowment funds may fall below the value of the gifts (i.e. underwater deficits). The College has a policy that permits spending from underwater endowment funds depending on the degree to which the fund is underwater, unless otherwise precluded by donor intent or relevant laws and regulation. When a donor endowment deficit

exists, it is classified as a deficit with donor restrictions. There were no underwater endowment funds for June 30, 2019 and 2018.

Net realized and unrealized gains on assets with restrictions that are permanent in nature are reported as a nonoperating activities. The Commonwealth of Pennsylvania has not adopted the Uniform Management of Institutional Funds Act (UMIFA) rather, the Pennsylvania Uniform Principal and Income Act (Pennsylvania Act) governs the investment, use and management of the College's endowment funds. Commonwealth of Pennsylvania law permits the College to appropriate for expenditure each year a portion of these net realized gains up to 7% of the average of the past three years' fair value of resources required to be maintained in perpetuity. Pursuant to this Commonwealth of Pennsylvania law, the Board of Managers has approved the reclassification of net realized gains (\$10,137 and \$12,760 for 2019 and 2018) as released from donor restriction.

A summary of investment activity for fiscal years 2019 and 2018 is as follows:

|   | Endowment<br>funds |           |    |         |    | Other  | 2019<br>Total   | 2018<br>Total   |
|---|--------------------|-----------|----|---------|----|--------|-----------------|-----------------|
| Investments, beginning of the year  | \$                 | 2,115,768 | \$ | 41,003  | \$ | 22,929 | \$<br>2,179,700 | \$<br>2,017,871 |
| Contributions   |                    | 4,278     |    | 1,556   |    |        | 5,834           | 6,022           |
| Maturities of annuity and life income funds   |                    |           |    | (3,547) |    |        | (3,547)         | (2,622)         |
| Other   |                    |           |    | 835     |    | 1,431  | 2,266           | 893             |
| Transfers in  |                    | 3,478     |    |         |    | 13,424 | 16,902          | 3,817           |
| Transfers out   |                    | (34,930)  |    |         |    |        | (34,930)        | (3,929)         |
|   |                    | (27,174)  |    | (1,156) |    | 14,855 | <br>(13,475)    | <br>4,181       |
| Investment return   |                    | 146,528   |    | 1,389   |    | (123)  | 147,794         | 247,804         |
| Investment management fees  |                    | (8,320)   |    |         |    |        | (8,320)         | (6,579)         |
|   |                    | 138,208   |    | 1,389   |    | (123)  | 139,474         | 241,225         |
| Payments to annuity and life income beneficiarie<br>Endowment spending distribution | es                 |           |    | (1,595) |    |        | (1,595)         | (1,684)         |
| Without Donor Restrictions  |                    | (91,555)  |    |         |    |        | (91,555)        | (78,503)        |
| With Donor Restrictions   |                    | (3,694)   |    |         |    |        | (3,694)         | (3,390)         |
|   |                    | (95,249)  |    | (1,595) |    | -      | (96,844)        | (83,577)        |
| Investments, end of year  | \$                 | 2,131,553 | \$ | 39,641  | \$ | 37,661 | \$<br>2,208,855 | \$<br>2,179,700 |

The generally accepted hierarchy for fair value measurements is based on the transparency of information used in the valuation of an asset or liability as of the measurement date. In determining fair value, valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs. Certain investments that are measured at fair value using the net asset value per share or its equivalent (NAV) as a practical expedient have been categorized separately in the fair value hierarchy.

- Level I- Quoted prices are available in active markets for identical investments as of the measurement date.
- Level II- Pricing inputs, other than exchange-quoted prices in active markets, are either directly or indirectly observable as of the measurement date. Certain investments with structures similar to registered mutual funds may have readily determinable fair value if the NAV is determined, published and used as the basis for transactions.
- Level III- Pricing inputs are unobservable and there is minimal (if any) market data.

The College's investment objectives guide its asset allocation policy and are achieved by investing with external investment management firms who utilize different investment strategies and operate

through a variety of investment vehicles, including separate accounts, commingled funds managed by investment companies and limited partnerships. The College has investments in seven asset categories. Cash and Cash Equivalents are investments in short-term cash and money market instruments. These are able to be liquidated immediately or within 30 days. Fixed Income includes investment in fixed income securities, such as U.S. Treasury bonds and Treasury Inflation-Protected securities. Public Equity includes investment in publicly-traded stocks of domestic and international companies. Real Assets include investments in real estate and natural resources. Private Equity includes investments in buyouts, venture capital and distressed companies. Alternative Strategies includes investment in corporate direct lending, financial assets and distressed debt and investments in multi-strategy hedge funds.

A summary of investments, measured by the fair value hierarchy at June 30, 2019 were as follows:

| <del>-</del>                 | Investments<br>Measured<br>at NAV | Level I       | Level II      | L  | evel III | <br>Total       |
|------------------------------|-----------------------------------|---------------|---------------|----|----------|-----------------|
| Endowment                    |                                   |               |               |    |          |                 |
| Cash and Cash Equivalents \$ | -                                 | \$<br>192,436 | \$<br>-       | \$ | -        | \$<br>192,436   |
| Fixed Income                 | 40,526                            | 88,598        |               |    |          | 129,124         |
| Public Equity                | 265,586                           | 261,488       | 251,244       |    |          | 778,318         |
| Real Assets                  | 227,081                           | 21,874        | 23,298        |    |          | 272,253         |
| Private Equity               | 471,344                           |               |               |    |          | 471,344         |
| Alternative Strategies       | 288,078                           |               |               |    |          | 288,078         |
| Total Endowment              | 1,292,615                         | 564,396       | 274,542       |    | -        | 2,131,553       |
| Life income                  |                                   | 39,641        |               |    |          | 39,641          |
| Other                        |                                   | 33,236        | 1,841         |    | 2,584    | 37,661          |
| Total Investments            | 1,292,615                         | \$<br>637,273 | \$<br>276,383 | \$ | 2,584    | \$<br>2,208,855 |

Changes to the reported amounts of investments measured at fair value on a recurring basis using significant unobservable (Level III) inputs as of June 30, 2019 is as follows:

|                   | <br>ir Value<br>e 30, 2018 | vestment<br>return | <u>P</u> | urchases | <br>Sales   |    | ir Value<br>e 30, 2019 |
|-------------------|----------------------------|--------------------|----------|----------|-------------|----|------------------------|
| Other Investments | \$<br>2,498                | \$<br>11           | \$       | 288      | \$<br>(213) | \$ | 2,584                  |

A summary of investments, measured by the fair value hierarchy at June 30, 2018 were as follows:

| -                           | Investments<br>Measured<br>at NAV | <br>Level I   | <br>Level II  | L  | evel III | <br>Total       |
|-----------------------------|-----------------------------------|---------------|---------------|----|----------|-----------------|
| Endowment                   |                                   |               |               |    |          |                 |
| Cash and Cash Equivalents S | -                                 | \$<br>170,036 | \$<br>-       | \$ | -        | \$<br>170,036   |
| Fixed Income                | 41,796                            | 84,544        |               |    |          | 126,340         |
| Public Equity               | 317,460                           | 270,931       | 312,676       |    |          | 901,067         |
| Real Assets                 | 206,102                           | 25,182        | 24,222        |    |          | 255,506         |
| Private Equity              | 385,741                           |               |               |    |          | 385,741         |
| Alternative Strategies      | 277,078                           |               |               |    |          | 277,078         |
| Total Endowment             | 1,228,177                         | 550,693       | 336,898       |    | -        | 2,115,768       |
| Life income                 |                                   | 41,003        |               |    |          | 41,003          |
| Other                       |                                   | <br>20,073    | 358           |    | 2,498    | <br>22,929      |
| Total Investments           | \$ 1,228,177                      | \$<br>611,769 | \$<br>337,256 | \$ | 2,498    | \$<br>2,179,700 |

Changes to the reported amounts of investments measured at fair value on a recurring basis using significant unobservable (Level III) inputs as of June 30, 2018 is as follows:

|                   | ir Value<br>e 30, 2017 | estment<br>eturn | Purchases |     | Sales       | Fair Value<br>June 30, 2018 |       |
|-------------------|------------------------|------------------|-----------|-----|-------------|-----------------------------|-------|
| Other Investments | \$<br>2,615            | \$<br>11         | \$        | 310 | \$<br>(438) | \$                          | 2,498 |

For the fiscal years ended June 30, 2019 and 2018 there were no transfers between levels within the fair value hierarchy.

The College has commitments to various limited partnerships. The College expects the majority of these funds to be called over the next four years with liquidity to be received over the next fifteen years. The following tables disclose the significant terms of the agreements with investment managers or funds by major category and value of outstanding commitments at June 30, 2019 and 2018:

|                            | _  | 2019<br>Infunded<br>mmitments | 2018<br>Unfunded<br>mmitments |
|----------------------------|----|-------------------------------|-------------------------------|
| Private equity             | \$ | 323,938                       | \$<br>279,964                 |
| Real Assets                |    | 184,347                       | 171,316                       |
| Alternative Strategies     |    | 67,468                        | <br>57,999                    |
| Total unfunded commitments | \$ | 575,753                       | \$<br>509,279                 |

# 4. Liquidity and Availability

The following reflects the College's available financial assets as of the balance sheet date, reduced by amounts not available for use within one year because of contractual or donor-imposed restrictions or internal designations.

|  |     | 2019    | <br>2018      |
|--|-----|---------|---------------|
| Cash and cash equivalents  | \$  | 25,352  | \$<br>34,490  |
| Short term investments   |     | 15,630  | 15,288        |
| Accounts receivable to be collected within 12 months, net        |     | 1,504   | 1,563         |
| Student loans receivable to be collected within 12 months, net   |     | 110     | 121           |
| Employee mortgage loans to be collected within 12 months         |     | 526     | 514           |
| Contributions receivable without donor restriction to be collect | ted |         |               |
| within 12 months   |     | 355     | 463           |
| Board-approved endowment distribution for current operation      | 5   | 97,081  | <br>95,079    |
| Financial assets available at year end for current use           | \$  | 140,558 | \$<br>147,518 |

The College has various sources of internal liquidity at its disposal including, cash, cash equivalents, marketable debt and equity securities. As part of the College's liquidity management, the College maintains no working capital lines of credit, but maintains capital allocations which provides liquidity of assets available to meet general expenditures as liabilities and other obligation come due. General expenditures consist of funding for the College's operating budget including debt obligation payments and funding for the annual capital renewal and replacement expenditures. The College's endowment funds consist of donor-restricted and quasi endowment funds. Income from donor-restricted endowments is restricted for specific purposes and therefore is not available for general expenditure. Although the College does not intend to spend from its quasi endowment funds other than amounts distributed as part of the annual budget approval process, amounts from quasi endowment funds could be made available by the Board of Managers if necessary. The College's quasi endowment funds value was \$823 million at June 30, 2019 and \$840 million at June 30, 2018. Management estimates as of June 30, 2019 the College's investments of \$874 million have liquidity of under 30 days, while still subject to donor and endowment distribution restrictions.

## 5. Property and Equipment

Property and equipment at June 30, 2019 and 2018 consisted of the following:

|   | <br>2019      | 2018          |
|---|---------------|---------------|
| Land  | \$<br>5,757   | \$<br>5,757   |
| Buildings and improvements                            | 483,020       | 469,882       |
| Construction in progress                              | 105,904       | 43,244        |
| Equipment   | 15,961        | 15,221        |
| Works of art, historical treasures and similar assets | <br>4,726     | <br>4,680     |
|   | <br>615,368   | <br>538,784   |
| Accumulated depreciation                              | <br>(171,392) | (160,521)     |
|   | \$<br>443,976 | \$<br>378,263 |

Interest payments totaling \$2,353 and \$1,116 were capitalized in 2019 and 2018, respectively.

# 6. Deferred Payments and Other Liabilities

Deferred payments and other liabilities at June 30, 2019 and 2018 consisted of the present value of future payments due to or on behalf of employees and former employees under retirement and postretirement programs, donors under annuity and life income programs, conditional asset retirement obligations and conditional gifts.

|   | 2019 |        | <br>2018     |  |
|---|------|--------|--------------|--|
| Conditional gift liability              | \$   | 885    | \$<br>-      |  |
| Charitable gift annuity liabilities     |      | 8,166  | 8,051        |  |
| Life income and unitrusts               |      | 6,533  | 6,951        |  |
| Postretirement health benefit           |      | 15,036 | 14,468       |  |
| Employees and former employees          |      | 6,321  | 5,945        |  |
| Conditional asset retirement obligation |      | 1,106  | 1,089        |  |
|   | \$   | 38,047 | \$<br>36,504 |  |

The College currently provides a postretirement health benefit in the form of a monthly stipend for the payment of medical premiums to all employees who meet certain eligibility requirements.

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The components of the postretirement health benefit as of June 30, 2019 and 2018 are as follows:

|  |    | 2019   | <br>2018     |
|--|----|--------|--------------|
| Change in accumulated postretirement benefit obligation.  Postretirement benefit obligation at beginning of year | n  |        |              |
| Actives not fully eligible to retire   | \$ | 7,964  | \$<br>9,079  |
| Actives fully eligible to retire   |    | 4,127  | 4,811        |
| Retirees   |    | 2,377  | <br>2,865    |
| Total  |    | 14,468 | 16,755       |
| Service cost   |    | 545    | 715          |
| Interest cost  |    | 520    | 619          |
| Actuarial (gain) / loss  |    | (215)  | (3,358)      |
| Benefits paid  |    | (282)  | (262)        |
| Postretirement benefit obligation at end of year   |    |        |              |
| Actives not fully eligible to retire   |    | 7,792  | 7,964        |
| Actives fully eligible to retire   |    | 4,592  | 4,127        |
| Retirees   |    | 2,652  | <br>2,377    |
| Total  | \$ | 15,036 | \$<br>14,468 |

|   | 2019     |  |          | 2018  |  |  |
|---|----------|--|----------|---|--|--|
| Change in plan assets Employer contribution Benefits paid   | \$       | 282<br>(282)                                     | \$       | 262<br>(262)                                |  |  |
| Fair value of plan assets at end of year  | \$       |  | \$       | _   |  |  |
| Funded status Postretirement benefit obligation at end of year Fair value of plan assets at end of year Funded status end of year Current liability Non-current liability Total | \$       | 15,036<br>-<br>15,036<br>450<br>14,586<br>15,036 | \$       | 14,468<br>14,468<br>534<br>13,934<br>14,468 |  |  |
| Total   | ψ        | 13,030   | Φ        | 14,400                                      |  |  |
|   |          | 2019   |          | 2018  |  |  |
| Components of the net periodic postretirement benefit conservice cost Interest cost Amortization of actuarial (gain) / loss Total   | \$ \$    | 545<br>520<br>(187)<br>878                       | \$       | 715<br>619<br>40<br>1,374                   |  |  |
| OPEB changes other than net periodic postretirement benefit cost  |          |  |          |   |  |  |
| New actuarial (gain) / loss Amortization of unrecognized amounts Total  | \$<br>\$ | (215)<br>187<br>(28)                             | \$<br>   | (3,358)<br>(40)<br>(3,398)                  |  |  |
| Unrecognized amounts in the following year: Net actuarial (gain) / loss Total   | \$<br>\$ | (1,755)<br>(1,755)                               | \$<br>\$ | (1,727)                                     |  |  |
| Amortization amounts in following year (estimate) Net actuarial (gain) / loss Total   | \$<br>\$ | (25)   | \$       | (27)  |  |  |
| 10111   | Ψ        | (23)   | Ψ        | (27)  |  |  |

|  |               | 2019       |      | 2018         |
|--|---------------|------------|------|--------------|
| Assumptions and effects                                    |               |            |      |              |
| Medical trend rate next year                               |               | 5.75 %     |      | 6.00 %       |
| Ultimate trend rate  |               | 5.00 %     |      | 5.00 %       |
| Year ultimate trend rate is achieved                       |               | 2022       |      | 2022         |
| Discount rate used to value end of year                    |               |            |      |              |
| accumulated postretirement benefit obligation              |               | 3.37 %     |      | 4.07 %       |
| Discount rate used to value net periodic postretirement    |               |            |      |              |
| benefit cost   |               | 4.07 %     |      | 3.75 %       |
| Effect of a 1% increase in health care cost trend rate on: |               |            |      |              |
| Interest cost plus service cost                            | \$            | 215        | \$   | 278          |
| Accumulated postretirement benefit obligation              | \$            | 2,634      | \$   | 2,459        |
| Effect of a 1% decrease in health care cost trend rate on  | •             |            |      |              |
| Interest cost plus service cost                            | \$            | (170)      | \$   | (217)        |
| Accumulated postretirement benefit obligation              | \$            | (2,123)    | \$   | (2,036)      |
| Measurement date   |               | 6/30/2019  |      | 6/30/2018    |
| Year Beginning July 1st                                    | <b>Estima</b> | ted Future | Bene | efit Payment |
| 2019   |               | 450        | )    |              |
| 2020   |               | 495        | 5    |              |
| 2021   |               | 552        | 2    |              |
| 2022   |               | 610        | 0    |              |
| 2023   |               | 647        |      |              |
| 2024 - 2028  |               | 3,99       | 90   |              |

## 7. Bonds and Letters of Credit

Balances of bonds and notes payable outstanding at June 30, 2019 and 2018 were:

|                                | Effective<br>Interest Rate | Maturity<br>Dates | 2019<br>Principal |         | F  | 2018<br>Principal |
|--------------------------------|----------------------------|-------------------|-------------------|---------|----|-------------------|
| Swarthmore Borough Authority   |                            |                   |                   |         |    |                   |
| 2011 Revenue Bonds             | 2.27%                      | 9/15/2018         | \$                | -       | \$ | 26,665            |
| 2011B Revenue Bonds            | 2.40%                      | 2019-2021         |                   | 12,300  |    | 12,630            |
| 2011C Revenue Bonds            | 2.85%                      | 2019-2021         |                   | 26,180  |    | 29,545            |
| 2013 Revenue Bonds             | 3.86%                      | 2019-2043         |                   | 37,420  |    | 39,585            |
| 2015 Revenue Bonds             | 3.65%                      | 2019-2045         |                   | 52,225  |    | 53,165            |
| 2016A Revenue Bonds            | 1.81%                      | 2019-2030         |                   | 53,530  |    | 56,810            |
| 2016B Revenue Bonds            | 2.95%                      | 2019-2046         |                   | 20,690  |    | 21,040            |
| 2018 Revenue Bonds             | 3.64%                      | 2023-2049         |                   | 93,000  |    |                   |
|                                |                            |                   |                   | 295,345 |    | 239,440           |
| Unamortized Bond Premium       |                            |                   |                   |         |    |                   |
| Less: Deferred financing costs |                            |                   |                   | 37,498  |    | 23,342            |
| _                              |                            |                   |                   | (1,598) |    | (1,101)           |
| Total Bonds payable            |                            |                   | \$                | 331,245 | \$ | 261,681           |

The College bond ratings by Moody's and Standard & Poor's were Aaa/AAA for the years ended June 30, 2019 and 2018. Deferred financing costs represent bond issuance costs that are amortized over the period to bond maturity. Amortization of bond premiums is based on an effective-interest method.

On July 10, 2018 the College issued \$93,000 aggregate principal of the 2018 Revenue Bonds (2018 Bonds) through the Swarthmore Borough Authority at a premium. The proceeds were used to fund various tax exempt capital projects and to fund the costs for issuing the 2018 Bonds.

On August 4, 2016, the College issued \$21,375 aggregate principal amount of 2016 Revenue Bonds, Series B (2016B Bonds) through the Swarthmore Borough Authority at a premium. The proceeds were used fund various tax-exempt capital projects, and to fund the costs of issuing the 2016B Bonds.

On July 19, 2016, the College issued \$59,975 aggregate principal amount of 2016 Revenue Refunding Bonds, Series A (2016A Bonds) through the Swarthmore Borough Authority at a premium. The proceeds were used to advance refund the 2006A Revenue Bonds, par value of \$74,305, which were scheduled to mature on September 15, 2030, and to fund the costs of issuing the 2016A Bonds.

On July 14, 2015, the College issued \$54,940 aggregate principal amount of 2015 Revenue Bonds (2015 Bonds) through the Swarthmore Borough Authority at a premium. The proceeds were used to fund various tax-exempt capital projects and to fund the costs of issuing the 2015 Bonds.

On July 31, 2013, the College issued \$47,340 aggregate principal amount of 2013 Revenue Bonds (2013 Bonds) through the Swarthmore Borough Authority at a premium. The proceeds were used to refund the 2008 Revenue Bonds, par value of \$25,360, which were scheduled to mature on September 15, 2013, to refund the 2009 Revenue Bonds, par value of \$8,525, which were scheduled to mature on September 15, 2013 and to fund various tax-exempt capital projects and to fund the costs of issuing the 2013 Bonds.

On December 21, 2011, the College issued \$14,380 aggregate principal amount of 2011B Revenue Bonds (2011B Revenue Bonds) through the Swarthmore Borough Authority at a premium. The proceeds were used for various tax-exempt capital projects and to fund the costs of issuing the 2011B Bonds.

On December 21, 2011, the College issued \$46,280 aggregate principal amount of taxable 2011C Revenue Bonds (2011C Revenue Bonds) through the Swarthmore Borough Authority. The proceeds were used for general operations, to advance refund a portion of the 2002 Revenue Bonds, par value of \$19,665 and to fund the costs of issuing the 2011C Bonds.

On June 29, 2011, the College issued \$26,665 aggregate principal amount of 2011 Revenue Bonds (2011 Bonds) through the Swarthmore Borough Authority at a premium. The proceeds were used to refund the 2001 Revenue Bonds, par value of \$29,320, which were scheduled to mature on September 15, 2031 and to fund the costs of issuing the 2011 Bonds. On September 15, 2018, the 2011 Revenue Bonds matured and the College repaid \$26,665 aggregate principal.

On August 21, 2014, the College took out a letter of credit in the amount of \$2.4 million as required by the Pennsylvania Department of Public Transportation related to a road construction project. On March 15, 2018, the letter of credit was amended to \$0.5 million, expiring on December 27, 2019.

On October 12, 2016, the College took out a letter of credit in the amount of \$0.2 million as required by the Pennsylvania Department of Public Transportation related to a parking lot construction project. On April 27, 2018, the letter of credit was amended to \$42 thousand, expiring on December 16, 2019.

Debt service payments for the next five fiscal years on all borrowings are as follows:

|           | Principal |        |    | Interest | Total |        |  |
|-----------|-----------|--------|----|----------|-------|--------|--|
| 2019-2020 | \$        | 9,690  | \$ | 13,504   | \$    | 23,194 |  |
| 2020-2021 |           | 10,070 |    | 13,087   |       | 23,157 |  |
| 2021-2022 |           | 39,305 |    | 12,095   |       | 51,400 |  |
| 2022-2023 |           | 8,355  |    | 11,114   |       | 19,469 |  |
| 2023-2024 |           | 8,725  |    | 10,687   |       | 19,412 |  |

#### 8. Retirement Benefits

Retirement benefits for all eligible employees of the College are individually funded and vested under a defined contribution Sec. 403(b) retirement plan with Teachers Insurance and Annuity Association of America (TIAA), or Vanguard Group of Investment Companies. Under this arrangement, the College makes monthly contributions as defined in the Plan to the accounts of all employees. The College's contributions under this Plan are included in operating expenses and were \$6,507 in 2019 and \$6,289 in 2018.

The College has a Sec. 457 non-qualified deferred compensation plan for senior management employees. Participants elect to defer compensation, which is invested with the Teachers Insurance and Annuity Association of America (TIAA) or the Vanguard Group of Investment Companies and is considered College property until the employee withdraws the funds due to emergency, termination or retirement. The participants' contributions are subject to the general creditors of the College, so the invested asset is offset by a corresponding liability in the amounts of \$1,098 and \$1,043 at June 30, 2019 and 2018 respectively. The College does not record transaction activity as revenue or expense. The investments are reported at fair value.

# 9. Net assets

Net assets at June 30, 2019 were designated or allocated to:

| Nature of Net Assets                    | Without Donor With Donor Total |           |    |           |    | ear Ended<br>ine 30, 2019<br>Total Net<br>Assets |
|---|--------------------------------|-----------|----|-----------|----|--|
| Undesignated                            | \$                             | 9,405     | \$ | -         | \$ | 9,405  |
| Donor-Restricted                        |                                |           |    | 29,659    |    | 29,659   |
| Annuity and life income funds           |                                | 16,537    |    | 10,043    |    | 26,580   |
| Student loans                           |                                | 1,316     |    |           |    | 1,316  |
| Donor-restricted endowment funds:       |                                |           |    |           |    |  |
| General College support                 |                                |           |    | 342,680   |    | 342,680  |
| Scholarships                            |                                |           |    | 363,471   |    | 363,471  |
| Professorships                          |                                |           |    | 338,885   |    | 338,885  |
| Academic support                        |                                |           |    | 196,789   |    | 196,789  |
| Other                                   |                                |           |    | 66,782    |    | 66,782   |
| Quasi endowment funds                   |                                | 822,946   |    |           |    | 822,946  |
| Net Investment in property and equipmer | nt                             | 178,757   |    | 6,995     |    | 185,752  |
| Total                                   | \$                             | 1,028,961 | \$ | 1,355,304 | \$ | 2,384,265  |

Net assets at June 30, 2018 were designated or allocated to:

| Nature of Net Assets                    |    | thout Donor<br>estrictions | Vith Donor<br>Restrictions | Year Ended June 30, 2018 Total Net Assets |           |  |  |
|---|----|----------------------------|----------------------------|---|-----------|--|--|
| Undesignated                            | \$ | 22,902                     | \$<br>-                    | \$  | 22,902    |  |  |
| Donor-Restricted                        |    |                            | 30,931                     |   | 30,931    |  |  |
| Annuity and life income funds           |    | 17,272                     | 10,252                     |   | 27,524    |  |  |
| Student loans                           |    | 1,299                      |                            |   | 1,299     |  |  |
| Donor-restricted endowment funds:       |    |                            |                            |   |           |  |  |
| General College support                 |    |                            | 317,387                    |   | 317,387   |  |  |
| Scholarships                            |    |                            | 358,486                    |   | 358,486   |  |  |
| Professorships                          |    |                            | 339,984                    |   | 339,984   |  |  |
| Academic support                        |    |                            | 193,879                    |   | 193,879   |  |  |
| Other                                   |    |                            | 66,095                     |   | 66,095    |  |  |
| Quasi endowment funds                   |    | 839,936                    |                            |   | 839,936   |  |  |
| Net Investment in property and equipmen | ıt | 121,159                    | 312                        |   | 121,471   |  |  |
| Total                                   | \$ | 1,002,568                  | \$<br>1,317,326            | \$  | 2,319,894 |  |  |

Certain amounts have been transferred out of net assets without donor restrictions and into net assets with donor restrictions as a result of donor restrictions on matching gifts, unspent investment return added to principal, and clarifications of donors' restrictions.

As of June 30, 2019 there were no donor-related endowment funds for which the fair value of assets is less than the level required by donor stipulations. The corpus of true endowment funds that are part of the donor-restricted endowment funds as of June 30, 2019 and 2018 were \$213,860 and \$209,422.

Changes to the reported amount of the College's true endowment funds and associated appreciation as of June 30 are as follows:

|                                 |    | hout Donor<br>estrictions | Vith Donor<br>Lestrictions | Total           |  |  |
|---------------------------------|----|---------------------------|----------------------------|-----------------|--|--|
| Endowment total, June 30, 2017  | \$ | 784,174                   | \$<br>1,171,358            | \$<br>1,955,532 |  |  |
| Contributions                   |    | 354                       | 5,069                      | 5,423           |  |  |
| Transfers                       |    | (5,470)                   | 3,942                      | (1,528)         |  |  |
| Investment return               |    | 145,960                   | 98,853                     | 244,813         |  |  |
| Investment management fees      |    | (6,579)                   | -                          | (6,579)         |  |  |
| Endowment spending distribution |    | (78,503)                  | (3,390)                    | (81,893)        |  |  |
| Endowment total, June 30, 2018  |    | 839,936                   | 1,275,832                  | 2,115,768       |  |  |
| Contributions                   |    | 243                       | 4,035                      | 4,278           |  |  |
| Transfers                       |    | (23,804)                  | (7,648)                    | (31,452)        |  |  |
| Investment return               |    | 106,446                   | 40,082                     | 146,528         |  |  |
| Investment management fees      |    | (8,320)                   | -                          | (8,320)         |  |  |
| Endowment spending distribution |    | (91,555)                  | <br>(3,694)                | <br>(95,249)    |  |  |
| Endowment total, June 30, 2019  | \$ | 822,946                   | \$<br>1,308,607            | \$<br>2,131,553 |  |  |

# 10. Functional Expenses

The College's functional expenses are presented in accordance with the functions attributable to one or more program or administration of the College. Each functional classification is categorized related to the underlying operations by natural classification. Allocation of depreciation, plant operations and management, utilities, debt interest expense are allocated to programs based on the square footage assigned to College programs.

Functional expenses for the years ended June 30, 2019 are as follows:

|                            | In | struction | cademic<br>Support | Student<br>Services | Institutional Auxiliary Support Activities |        | ]            | earch and<br>Public<br>Service | •     | perations<br>and<br>intenance | Total    |               |
|----------------------------|----|-----------|--------------------|---------------------|--|--------|--------------|--------------------------------|-------|-------------------------------|----------|---------------|
| Salaries and wages         | \$ | 31,563    | \$<br>10,169       | \$<br>7,313         | \$   | 13,470 | \$<br>3,229  | \$                             | 2,523 | \$                            | 7,798    | \$<br>76,065  |
| Employee benefits          |    | 9,347     | 2,914              | 2,178               |  | 5,160  | 1,291        |                                | 587   |                               | 2,911    | 24,388        |
| Operating Expenses         |    | 7,058     | 9,623              | 5,445               |  | 10,625 | 9,737        |                                | 2,889 |                               | 12,012   | 57,389        |
| Allocations:               |    |           |                    |                     |  |        |              |                                |       |                               |          |               |
| Depreciation               |    | 3,917     | 1,604              | 810                 |  | 339    | 6,154        |                                | 211   |                               | -        | 13,035        |
| Operations and Maintenance | •  | 6,828     | 2,796              | 1,412               |  | 590    | 10,727       |                                | 368   |                               | (22,721) | -             |
| Interest expense           | _  | 2,430     | 995                | 503                 |  | 280    | <br>3,817    |                                | 131   |                               |          | 8,156         |
| Total Operating Expenses   | \$ | 61,143    | \$<br>28,101       | \$<br>17,661        | \$   | 30,464 | \$<br>34,955 | \$                             | 6,709 | \$                            |          | \$<br>179,033 |

Functional expenses for the years ended June 30, 2018 are as follows:

|                                 | In | struction | <br>cademic<br>Support | Student<br>Services | Institutional Auxiliary Support Activities |        | ]            | earch and<br>Public<br>Service | •     | erations<br>and<br>intenance | Total    |               |
|---------------------------------|----|-----------|------------------------|---------------------|--|--------|--------------|--------------------------------|-------|------------------------------|----------|---------------|
| Salaries and wages              | \$ | 31,097    | \$<br>9,243            | \$<br>6,771         | \$   | 13,532 | \$<br>3,106  | \$                             | 2,228 | \$                           | 7,732    | \$<br>73,709  |
| Employee benefits               |    | 8,793     | 2,787                  | 1,964               |  | 4,714  | 1,221        |                                | 516   |                              | 2,851    | 22,846        |
| Operating Expenses              |    | 6,076     | 9,890                  | 5,749               |  | 9,454  | 9,453        |                                | 2,679 |                              | 9,615    | 52,916        |
| Allocations:                    |    |           |                        |                     |  |        |              |                                |       |                              |          |               |
| Operations and maintenance      | •  | 5,355     | 2,635                  | 1,198               |  | 556    | 10,107       |                                | 347   |                              | (20,198) | -             |
| Depreciation                    |    | 3,314     | 1,631                  | 742                 |  | 344    | 6,256        |                                | 214   |                              | -        | 12,501        |
| Interest expense                |    | 2,056     | 1,011                  | <br>460             |  | 214    | <br>3,881    |                                | 133   |                              |          | <br>7,755     |
| <b>Total Operating Expenses</b> | \$ | 56,691    | \$<br>27,197           | \$<br>16,884        | \$   | 28,814 | \$<br>34,024 | \$                             | 6,117 | \$                           |          | \$<br>169,727 |

#### 11. Income Tax

The College has been granted tax-exempt status as a non-profit organization under Section 501(c) (3) of the Internal Revenue Code, and accordingly, files federal tax Form 990 (Return of Organization Exempt from Income Tax) annually. The College also files federal tax Form 990-T (Exempt Organizations Business Income Tax Return).

The Tax Cuts and Jobs Act (the "Act") was enacted on December 22, 2017. The Act impacts the College in several ways, including new excise taxes on net investment income, increases to unrelated business taxable income (UBTI), changes to the net operating loss rules, repeal of the alternative minimum tax, and the computation of UBTI separately for each unrelated trade or business.

The College is subject to federal excise taxes imposed on private colleges and universities if certain conditions are met. The excise tax is imposed on net investment income, as defined under federal law which includes interest, dividends, and net realized gains on the sale of investments. The College is subject to the excise tax for the years June 30, 2019 at the 1.4% excise tax rate for the tax year 2018. The current liability of the excise tax was \$1,824. As of June 30, 2019 there was no deferred excise tax expense resulting from net unrealized gains (and losses) on investments.

Marjay Productions, Inc. is a for-profit corporation subject to federal income taxes under the Internal Revenue Code. Through June 30, 2019, this corporation has no significant outstanding tax obligations.

Parrish LLC is a for-profit corporation subject to federal income taxes under the Internal Revenue Code. Through June 30, 2019, this wholly-owned, sole member Pennsylvania Limited Liability Corporation has not generated any taxable income.

In accordance with the guidance on accounting for uncertainty in income taxes, management regularly evaluates its tax positions and does not believe the College has any uncertain tax positions that require disclosure or adjustment in the financial statements. The College continually monitors and evaluates its activities for unrelated business income activity.

## 12. Commitments and Contingencies

In the ordinary course of business, the College occasionally becomes involved in legal proceedings. While any legal proceeding or litigation has an element of uncertainty, management believes that the outcome of all current pending or threatened actions will not have a material adverse effect on the business or financial condition of the College. As of June 30, 2019 and 2018, the College had outstanding commitments for construction contracts and purchase orders of \$34,893 and \$80,239, respectively.