

Planning Group	Charge	Middle States Standards	
		Primary Responsibility	Secondary Responsibility
Academic Program	What should the curriculum look like in 10 years?	11: Educational Offerings 12: General Education 13: Related Educational Activities 14: Assessment of Student Learning	6: Integrity 8: Student Admissions and Retention 13: Related Educational Activities
Faculty and Instructional Staff	How do we best recruit and retain excellent faculty?	10: Faculty	4: Leadership and Governance 6: Integrity
Staff	How do we best ensure the College has superior staff at all levels to support the achievement of its mission?	5: Administration	4: Leadership and Governance 6: Integrity
Broader Educational Experience	How do we prepare students to bring their knowledge, intellect, and imagination to the impact they want to have on the world?	9: Student Support Services	13: Related Educational Activities 8: Student Admissions and Retention
Recruitment, Composition of Class, and Financial Aid	How do we best ensure our ability to continue to attract the students we want?	8: Student Admissions and Retention	
Leadership in Scholarship, Higher Education and Society	How should Swarthmore demonstrate leadership in scholarship and the creative arts, in higher education, and in modeling social and environmental responsibility?		1: Mission and Goals 11: Educational Offerings 13: Related Educational Activities
The Broader Swarthmore Community and Philanthropy	How can the College best engage constituencies and most effectively build the philanthropy required to sustain itself?		3: Institutional Resources
Resources	What resources will the College need?	2: Planning, Res. Allocation, & Inst'l Renewal 3: Institutional Resources 7: Institutional Assessment	
Planning Steering Committee		1: Mission and Goals	
Middle States Steering Committee		4: Leadership and Governance 6: Integrity	